# UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D. C. 20549 FORM 10-Q

(Mark One)

[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended

September 30, 1994

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from

to

Commission file number

(Exact name of registrant as specified in its charter)

Florida (State or other jurisdiction of incorporation or organization)

59-0432511 (I.R.S. Employer Identification No.)

Suite 400, 1650 Prudential Drive, Jacksonville, Florida (Address of principal executive offices) (Zip Code)

0-12001

St. Joe Paper Company

(904) 396-6600

(Registrant's telephone number, including area code)

None

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES X

# APPLICABLE ONLY TO CORPORATE ISSUERS:

As of September 30, 1994 there were 30,498,650 shares of common stock, no par value, outstanding.

ST. JOE PAPER COMPANY

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#### PART I Financial Information:

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# ST. JOE PAPER COMPANY CONSOLIDATED BALANCE SHEET (Dollars in thousands)

ASSETS	September 30 1994 (Unaudited)	December 31 1993
Current Assets:     Cash and cash equivalents     Short-term investments     Accounts receivable     Inventories     Other assets     Total Current Assets	\$ 40,921 81,117 80,240 49,731 31,672 283,681	\$ 48,304 66,307 74,127 69,398 25,720 283,856
Investment and Other Assets:  Marketable securities Other assets  Total Investments and Other Assets	179,410 45,829 225,239	159,523 40,170 199,693
Property, Plant and Equipment, Net Total Assets	1,020,715 \$ 1,529,635	1,007,722 \$ 1,491,271
LIABILITIES AND STOCKHOLDERS' EQUITY Current Liabilities:    Accounts payable    Accrued liabilities    Income taxes payable    Long-term debt due within one year    Total Current Liabilities	\$ 39,754 37,546 4,767 15,865 97,932	\$ 41,515 27,838 2,737 21,309 93,399
Accrued Casualty Reserves and Other Liabiliti Long-Term Debt due After One Year Deferred Income Taxes and Income Tax Credits Minority Interest in Consolidated Subsidiarie	37,971 210,451	11,063 38,947 205,531 238,878
Stockholders' Equity: Common stock, no par value; 60,000,000 shares authorized; 30,498,650 share	es	
issued and outstanding Retained earnings Net unrealized gains on debt and	8,714 870,243	8,714 851,511
marketable equity securities Total Stockholders' Equity Total Liabilities and Stockholders' Equity	43,553 922,510 \$ 1,529,635	43,228 903,453 \$ 1,491,271
Con accompany in mater		

See accompanying notes.

# ST. JOE PAPER COMPANY CONSOLIDATED STATEMENT OF INCOME AND RETAINED EARNINGS (Unaudited) (Dollars in thousands except per share amounts)

(DOLLARS IN CHOO	Sa			er snare a Months	unoui	Nine N	4or	athe
				ember 30		ended Sej		
		1994	chri	1993	,	1994	JL	1993
Net Sales	Ф	122,546	Φ.	98,065	Φ.	367,918	Φ.	
Operating Revenues	Ψ	43,711	Ψ	43,117	Ψ	131,592		129,566
Net Sales and Operating revenues		166,257		141, 182		499,510		438,428
Cost of Sales		100,237		92,126		317,541		•
								286,858
Operating Expenses		33,796		28,815		98,176		94,920
Cost of Sales and Operating		140 544		100 041		445 747		201 770
Expenses		143,544		120,941		415,717		381,778
Gross Profit		22,713		20,241		83,793		56,650
Selling, General and		44 000		40.000		40.045		40 400
Administrative Expenses		14,826		13,368		42,915		42,400
Operating Profit		7,887		6,873		40,878		14,250
Other Income (Expense):								
Dividends		555		535		1,620		1,590
Interest income		3,159		2,472		7,993		7,252
		•						
Interest expense Gain on sales and other		(1,035)		(82)		(3,002)	,	(3,480)
dispositions of property,		4 205		60		E 0E4		054
plant and equipment		4,295		63		5,054		954
Other, net		1,087		726		2,877		3,195
T b.f T T Min	٠.	8,061		3,714		14,542		9,511
Income before Income Taxes, Minor								
Interest and Cumulative Effect				40 507		FF 400		00 701
Change in Accounting Principle		15,948		10,587		55,420		23,761
Provision for Income Taxes		5,372		9,413		20,187		13,974
Income before Minority Interest a								
Cumulative Effect of Change in								
Accounting Principle		10,576		1,174		35,233		9,787
Income Applicable to Minority								
Interest in Consolidated								
Subsidiaries		3,056		2,049		11,926		6,447
Income before Cumulative Effect o								
Change in Accounting Principle		7,520		(875)		23,307		3,340
Cumulative Effect of Change in								
Accounting Principle for								
Income Taxes								20,518
Net Income	\$	7,520	\$	(875)	\$	23,307	\$	23,858
Retained Earnings at Beginning								
of Period		864,248		846,651		851,511		824,968
Dividends		1,525		1,525		4,575		4,575
Retained Earnings at								
End of Period	\$	870,243	\$	844,251	\$	870,243	\$	844,251
Per Share Data:								
Dividends	\$	0.05	\$	0.05	\$	0.15	\$	0.15
Income before Cumulative Effec	t							
of Change in Accounting								
Principle	\$	0.25	\$	(0.03)	\$	0.76	\$	0.10
Cumulative Effect of Change in				•				
Accounting Principle								0.68
Net Income	\$	0.25	\$	(0.03)	\$	0.76	\$	0.78
				, ,	•			
Number of Common								
Shares Outstanding	30	,498,650	30	0,498,650	30	498,650	30	9,498,650
5		-		•		-		•

See accompanying notes.

# ST. JOE PAPER COMPANY CONSOLIDATED STATEMENT OF CASH FLOWS (Unaudited)

(Dollars in thousands except per share amounts)

Nine Months ended September 30 1994 1993

Cash Flows from Operating Activities:
Net Income \$ 23,307 \$ 23,858
Adjustments to reconcile net income to
cash provided by operating activities:

Cumulative effect of a change in accounting				
principle	\$		\$	(20,518)
Depreciation and depletion		46,707		`48,899´
Minority interest in income		11,926		6,447
Gain on sale of property		(5,054)		(954)
Increase in deferred income taxes		4,920		15,513
Changes in operating assets and liabilities:				
Accounts receivable		(6,113)		8,529
Inventories		19,667		10,169
Other assets		(11,611)		(19,823)
Accounts payable, accrued liabilities and				
casualty reserves		9,692		9,216
Increase in income taxes payable		2,030		1,207
Cash Provided by Operating Activities		95,471		82,543
Cash Flows from Investing Activities:				
Purchases of property, plant and equipment		(64,015)		(75,759)
Purchases of investments		(111, 465)		(88,461)
Proceeds from sales of property		9,369		11,033
Proceeds from sales of investments		75,521		75,928
Cash Used in Investing Activities		(90,590)		(77, 259)
Cash Flows from Financing Activities:				
Net change in short-term borrowings		(5,437)		(5,100)
Dividends paid to stockholders		(4,575)		(4,575)
Repayment of long-term debt		(983)		(4,373) $(1,313)$
Dividends paid to minority interest		(1,269)		(1,313) (1,267)
Cash Used in Financing Activities		(1,264)		(1,207) $(12,255)$
cash used in Financing Activities		(12,204)		(12,233)
Net (Decrease in Cash and Cash Equivalents		(7,383)		(6,971)
Cash and Cash Equivalents at Beginning of Period		48,304		42,137
Cash and Cash Equivalents at End of Period	\$	40,921	\$	35,166
4	•	- , -	•	,

Supplemental Disclosure of Cash Flow Information:
Cash paid during the year for certain expense items is:
Interest \$ 2,815 \$ 2,704
Income taxes \$ 23,661 \$ 1,573

See accompanying notes

# ST. JOE PAPER COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Dollars in thousands)

- 1. In the opinion of the Company, the accompanying unaudited consolidated financial statements contain all adjustments (consisting of only normal recurring accruals) necessary to present fairly the financial position as of September 30, 1994 and December 31, 1993 and the results of operations and cash flows for the three and nine month periods ended September 30, 1994 and 1993.
- 2. The results of operations for the three and nine month periods ended September 30, 1994 and 1993 are not necessarily indicative of the results that may be expected for the full year.
- Inventories at September 30, 1994 and December 31, 1993:

	September 30 1994	December 31 1993
Manufactured paper products and	\$ 26,402	\$ 30,782
associated raw materials	22,836	27,407
Materials and supplies	493	11,209
Sugar	\$ 50,772	\$ 69,398

4. The Company and its subsidiaries are involved in litigation on a number of matters and are subject to certain claims which arise in the normal course of business. Certain self-insurance risks with respect to losses for third party liability, property damage and group health insurance provided to employees have been retained by the Company. In the opinion of management, none of these are expected to have a material adverse effect on the Company's consolidated financial position or results of operations.

The Company is currently a party to, or involved in, legal proceedings directed at the cleanup of two Superfund sites. The Company has accrued its allocated share of the total estimated cleanup costs for these two sites. Based upon management's evaluation of the other potentially responsible parties, the Company does not expect to incur additional amounts even though the Company has joint and several liability.

# ST. JOE PAPER COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Dollars in thousands)

The Company is subject to substantial costs arising out of environmental laws and regulations, including obligations to remove or limit the effects on the environment of the disposal or release of certain substances at various sites. It is the Company's policy to accrue and charge against earnings environmental cleanup costs when it is probable that a liability has been incurred and an amount is reasonably estimable. As assessments and cleanups proceed, these accruals are reviewed and adjusted, if necessary, as additional information becomes available.

It is not possible to quantify future environmental costs because many issues relate to actions by third parties or changes in environmental regulation. Based on information presently available, management believes that the ultimate disposition of currently known matters will not have a material effect on the consolidated financial position or liquidity of the Company, but could be material to the results of operations in any one period. The aggregate accruals relating to environmental costs were \$6.7 million as of September 30, 1994 and December 31, 1993. Environmental liabilities are paid over an extended period and the timing of such payments cannot be predicted with any confidence.

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# MANAGEMENTS DISCUSSION AND ANALYSIS OF CONSOLIDATED FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Net Sales and Operating Revenues for the quarter ended September 30, 1994 increased \$25.1 million (17.8%) compared to the same 1993 period. Net sales and operating revenues for the nine months ended September 30, 1994 increased \$61.1 million (13.9%) compared to the same 1993 period.

Cost of Sales and Operating Expenses increased \$22.6 million (18.7%) for the quarter ended September 30, 1994 compared to the September 30, 1993 quarter which were 86.3% of net sales and operating revenue for the 1994 quarter and 85.7% for the 1993 quarter. The cost of sales and operating expenses for the nine months ended September 30, 1994 were up \$33.9 million (8.9%) compared to the same 1993 period and were 83.2% of net sales and operating revenues in 1994 and 87.1% in 1993.

Selling, General and Administrative Expenses for the third quarter of 1994 were up \$1.5 million (10.9%) compared to the corresponding 1993 quarter. These expenses for the year to date were up \$0.5 million (1.2%) compared to 1993.

Operating Profit for the quarter ended September 30, 1994 compared to the same 1993 period for the Company was higher by \$1.0 million (14.7%) and for the nine month period by \$26.6 million (186.9%).

The operating results for the Company by industry segments for the comparable three month and  $\$ nine month periods follows (in millions of dollars).

# FOREST PRODUCTS

# Quarter Ended September 30, 1994

		Ç	%Increase
	1994	1993	(Decrease)
Not Color and Operating Devenue	<b>#</b> 4.04 4	Φ 75 0	22.6
Net Sales and Operating Revenue	\$101.4	\$ 75.9	33.6
Cost of Sales and Operating Expenses	94.6	78.0	21.3
Selling, General and Administrative			
Expenses	8.9	7.3	22.4
Operating Profit (Loss)	(2.2)	(9.4)	77.1

# Nine Months Ended September 30, 1994

	1994		%Increase (Decrease)
Net Sales and Operating Revenue Cost of Sales and Operating Expenses Selling, General and Administrative	\$278.9 262.4	\$232.9 235.0	19.8 11.7
Expense Operating Profit (Loss)	23.6 (7.2)	23.2 (25.3)	1.9 71.7

Net sales and operating revenue on sales to outside customers in the Company's paper mill for the quarter ended September 30, 1994 and nine month period 1994 compared to the same 1993 periods, were up 39.7% and up 23.1% respectively, reflecting an increase in tons sold of 32.2% for the quarter and 23.9% year to date and an increase in selling price of 26.1%, for the quarter and year to date of 8.2%. Revenue from sales of crest white for the quarter and nine month period was up 46.7% and up 24.0% respectively, while kraft liner sales for the same periods were up 3.6% and 3.4%, respectively. Revenue by the Company's container operations were up 16.2% this nine month period with tons sold up 12.5% and selling price per ton up 3.3%. Timber revenue on sales to outside customers for the nine month period, by our land company was up 8.5% in 1994 over 1993 on increased tons sold of 9.9% but offset in part by a decrease of 1.3% in the per ton selling price.

The cost of sales and operating expenses for the nine month period at the mill increased 7.8% and consisted of the higher cost for water and energy costs, baled waste and chemicals, workman's compensation insurance and repair material expenses.

In October, the selling price of kraft linerboard was increased \$40 per ton by virtually all companies in the industry, including this Company. This is the fourth increase in the last thirteen months and will have a positive affect on the operating results of this segment of the Company for the fourth quarter of 1994.

# TRANSPORTATION

# Quarter Ended September 30, 1994

	1994		%Increase (Decrease)
	200 1	1000	(200, 0000)
Net Sales and Operating Revenue	\$ 43.7	\$ 43.1	1.4
Cost of Sales and Operating Expenses Selling, General and Administrative	33.8	28.8	17.2
Expenses	3.7	3.8	(2.7)
•	_		` ,
Operating Profit	6.2	10.5	(40.9)

# Nine Months Ended September 30, 1994

0/Tnorcoco

	1994		(Decrease
Net Sales and Operating Revenue	\$131.7	\$129.6	1.6
Cost of Sales and Operating Expenses	98.2	95.0	3.4
Selling, General and Administrative			
Expenses	12.2	12.2	
Operating Profit	21.3	22.4	(5.2)

Operating revenue for the third quarter, 1994 and nine month period compared to like 1993 periods increased 1.7% and 1.8%, respectively, at Florida East Coast Railway Company (FEC). This revenue increase for the nine month period of 1994 over 1993 is in the rail traffic volumes of carload rock being up 8.9%, and other carloads up 2.0%. The rail traffic volumes of intermodel units and carload automobiles had a slight decrease of 1.3% and 1.2% respectively. Apalachicola Northern Railroad Company (ANRR) net revenue for the year to date period increased 1.0% mainly on increase in woodchips, pulpwood and recyclable cars handled.

Operating expenses for the FEC increased 3.2% for the nine month period and selling, general and administrative expenses increased 1.1%. These expense increases were in the area of depreciation, property taxes, casualty and personal injury insurance. ANRR operating expenses for the 1994 nine months period over 1993 were up 5.9% and selling, general and administrative expenses were down 24.0%. The primary areas of increase in operating expenses were costs connected with train derailment, track laying and locomotive maintenance.

**SUGAR** 

# Quarter Ended September 30, 1994

	1994	%Inc 1994 1993 (De		
			(200.000)	
Net Sales and Operating Revenue	\$ 8.7	\$ 9.2	(5.3)	
Cost of Sales and Operating Expenses	6.9	5.4	28.8	
Selling, General and Administrative				
Expenses	0.8	0.7	1.5	
Operating Profit	1.0	3.1	(67.1)	

# Nine Months Ended September 30, 1994

			%Increase
	1994	1993	(Decrease)
Net Sales and Operating Revenue	\$ 36.7	\$34.1	7.7
Cost of Sales and Operating Expenses	29.3	26.8	9.3
Selling, General and Administrative			
Expenses	2.6	2.5	2.9
Operating Profit	4.8	4.8	1.3

Net sales and operating revenue in the Sugar segment were up for the nine month period due to an increase in tons sold of 6.9% and a 0.9% increase in sales price.

Cost of sales and operating expenses were up for the nine months period due to increase in dead season expenses, that caused these expenses to increase by 3.7% per ton. In addition, sales of molasses were up 54.3% per ton of sugar. Selling, general and administration expenses increased mainly in the area of pollution control.

# COMMUNICATIONS

# Quarter Ended September 30, 1994

<b>Q</b> aar 20. <b>2</b>	1994		%Increase (Decrease)	
Net Sales and Operating Revenue Cost of Sales and Operating Expenses Selling, General and Administrative	\$ 7.6 4.6		7.5 (9.4)	
Expenses	1.0	1.0	` ,	
Operating Profit	2.0	0.9	115.7	
Nine Months Ended September 30, 1994				
Net Sales and Operating Revenue	\$22.6	\$22.0	2.7	
Cost of Sales and Operating Expenses Selling, General and Administrative	13.9	14.9	(6.4)	
Expenses	3.1	3.1	1.4	
Operating Profit	5.6	4.1	37.0	

Net sales and operating revenue for the Communications segment were up for the nine month period. The major item included in this increase was reduced payments to other telephone companies for call termination services but also there was a general increase in all services including local service, long distance and access charges.

Cost of sales and operating expenses were lower for the 1994 nine month period on the reduction in the extensive outside plant maintenance program at one of the operating companies. The small increase in selling, general and administrative expenses for the nine month period was attributable to general inflationary influences.

Operating Profit

Quarter Ended September 30, 1994

	1994	1993	%Increase (Decrease)
Net Sales and Operating Revenue Cost of Sales and Operating Expenses Selling, General and Administrative		\$ 6.6 4.3	` ,
Expenses			(7.4)
Operating Profit	0.9	1.9	(52.3)
Nine Months Ended Septem	ıber 30,	1994	
Net Sales and Operating Revenue	\$ 31.3	\$ 21.7	43.8
Cost of Sales and Operating Expenses Selling, General and Administrative	13.4	11.9	12.3
Expenses	1.5	1.5	(2.9)

In the Real Estate segment of the Company, Gran Central, Florida East Coast Industries, Inc.'s real estate subsidiary, had a 111.4% increase (\$15.1 million) in net sales and operating revenue for the nine month period in 1994 over the same 1993 period. Of this increase, sales of real estate were up 739.9% and rental and other income was up 24.2% Southwood Properties, the Company's real estate division, had a decrease in net sales and operating revenue of 68.9%. This decrease was primarily caused by property sales being down by 72.2% and timber sales being down by 52.4%.

97.7

8.3

16.4

Expenses at Gran Central increased 25.7% for the nine month period of 1994 over 1993 and are attributable mainly to increased depreciation, property tax, commissions, utilities, insurance, uncollectible revenue and maintenance expense. Southwood's expenses were down 45.4% on lower salaries, depreciation and for the cost of property sold which is attributable to the decrease in realty sales for the first nine months of 1994 over 1993.

OTHER INCOME for the quarter ended September 30, 1994 was up \$4.3 million (117.1%) as compared to the same 1993 period. For the nine months ended September 30, 1994, other income was up \$5.0 million (52.9%) compared to the same 1993 period. The major reason for this increase for the nine months 1994 period over the like 1993 period was in net interest income (interest income less interest expense) being up \$1.2 million (32.3%) and gain on sale and other dispositions of property, plant and equipment having increased \$4.1 million (429.8%).

TAXES for the third quarter were down \$4.0 million (42.9%) and up \$6.2 million (44.5%) for the nine month period. The effective tax rate for the third quarter 1994 was 33.7% compared to 88.9% for the third quarter 1993. The effective tax rate for the nine month period is 36.4% for 1994 and 58.8% for 1993. The high effective tax rate for both the quarter and nine month period in 1993 reflected the retroactive increase in the corporate federal income tax rate from 34% to 35%, effective January 1, 1993 which resulted in additional income tax expense for the 1993 third quarter. This amount in 1993 was further increased by an increase in deferred income taxes resulting from the federal income tax rate increase as required by Statement of Financial Accounting Standards No. 109, "Accounting for Income Taxes."

NET INCOME (LOSS) BEFORE CUMULATIVE EFFECT OF CHANGE IN ACCOUNTING PRINCIPLE for the third quarter of 1994 of \$7.5 million was \$8.4 million more than the same 1993 period or up 959.4%. The nine month period ended September 30, 1994 shows an increase of \$20.0 million or up 597.8%. The earnings per share for the nine month period ended September 30th of \$0.76 is \$0.66 more than the like 1993 period.

# FINANCIAL POSITION

The Company continues to have a strong current asset position. Current assets were \$283.7 million, down \$0.2 million or 0.1% from December 31, 1993. The Company's working capital ratio at September 30, 1994 was 2.9 to 1, a decrease from December 31, 1993 when it was 3.0 to 1.

The Company had a net increase in property, plant and equipment at September 30, 1994 of \$13.0 million over the December 31, 1993 balance. The Company's net investment in marketable securities has increased \$19.9 million compared to December 31, 1993. This was primarily attributable to the investment of proceeds received from Gran Central's sales of real estate as reported in prior reports. The Company has a minimum amount of long-term debt. The non-current long-term debt at September 30, 1994 of \$38.0 million was \$1.0 million less than at December 31, 1993. There were no other significant changes in the Balance Sheet at September 30, 1994 over December 31, 1993.

Stockholder's equity at September 30, 1994 was \$922.5 million or \$30.25 per share, an increase of \$19.1 million or \$0.63 per share over \$903.5 million or \$29.62 per share at December 31, 1993.

# PART II - OTHER INFORMATION

# Item 1. Legal Proceedings

No change from Form 10-K for the year ended December 31, 1993

# Item 5. Other Information

The Company is not aware of any other matters of significance to be reported hereunder.

# **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

St. Joe Paper Company (Registrant)

S. D. Fraser Vice President and Director

> D. M. Groos Comptroller

November 11, 1994 Date

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          SEP-30-1994
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