UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D. C. 20549 FORM 10-Q

(Mark One)

[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 1994

[] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission file number 0-12001

St. Joe Paper Company (Exact name of registrant as specified in its charter)

| Florida | 59-0432511 |
|---------------------------------|---------------------|
| (State or other jurisdiction of | (I.R.S. Employer |
| incorporation or organization) | Identification No.) |

Suite 400, 1650 Prudential Drive, Jacksonville, Florida 32207 (Address of principal executive offices) (Zip Code)

(904) 396-6600 (Registrant's telephone number, including area code)

None

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES X NO

APPLICABLE ONLY TO CORPORATE ISSUERS:

As of March 31, 1994 there were 30,498,650 shares of common stock, no par value, outstanding.

ST. JOE PAPER COMPANY

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ST. JOE PAPER COMPANY CONSOLIDATED BALANCE SHEET (Dollars in thousands)

| ASSETS | March 31 1994 (Unaudited) | December 31 1993 |
|---|--|--|
| Current Assets: Cash and cash equivalents Short-term investments Accounts receivable Inventories Other assets Total Current Assets | <pre>\$ 60,605 69,501 81,300 75,182 20,456 307,044</pre> | <pre>\$ 48,304 66,307 74,127 69,398 25,720 283,856</pre> |
| Investment and Other Assets: Marketable securities Other assets Total Investments and Other Assets | 150,750 39,917 190,667 | 159,523 40,170 199,693 |
| Property, Plant and Equipment, Net Total Assets | 1,016,385 \$1,514,096 | 1,007,722 1,491,271 |
| LIABILITIES AND STOCKHOLDERS' EQUITY Current Liabilities: Accounts payable Accrued liabilities Income taxes payable Long-term debt due within one year Total Current Liabilities | \$ 39,738 27,308 6,273 27,712 101,031 | <pre>\$ 41,515 27,838 2,737 21,309 93,399</pre> |
| Accrued Casualty Reserves and Other Liabilit: Long-Term Debt due After One Year Deferred Income Taxes and Income Tax Credits Minority Interest in Consolidated Subsidiarie | 38,616 208,496 | 11,063 38,947 205,531 238,878 |
| Stockholders' Equity: Common stock, no par value; 60,000,000 shares authorized;30,498,650 shares issued and outstanding Retained earnings Net unrealized gains on debt and marketable equity securities Total Stockholders' Equity Total Liabilities and Stockholders' Equity | 8,714 858,146 43,175 910,035 \$1,514,096 | 8,714 851,511 43,228 903,453 \$1,491,271 |

See accompanying notes.

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ST. JOE PAPER COMPANY

CONSOLIDATED STATEMENT OF INCOME AND RETAINED EARNINGS (Unaudited) (Dollars in thousands except per share amounts)

| (| Three Months | | | |
|--|--------------|-------------------|-----|-----------------|
| | | ended | Mar | ch 31 |
| | | 1994 | | 1993 |
| Net Sales and Operating Revenues | | \$167,368 | | \$146,698 |
| Cost of Sales and Operating Revenues | | 134,526 32,842 | | 126,654 |
| Gross Profit | | 32,842 | | 20,044 |
| Selling, General and Administrative Expenses | | 13,822 | | 14,906 |
| Operating Profit | | 19,020 | | 5,138 |
| Other Income (Expense): | | | | |
| Dividends | | 534 | | 229 |
| Interest income | | 2,504 | | 2,775 |
| Interest expense | | (963) | | (979) |
| Gain on sales and other dispositions of | | (000) | | (0.0) |
| property, plant and equipment | | 384 | | 977 |
| Other, net | | 1,087 | | 1,321 |
| other, het | | 3,546 | | 4,323 |
| Income before Income Taxes, Minority Interest | | 3, 340 | | 4,525 |
| and Cumulative Effect of Change in | | | | |
| Accounting Principle | | 22,566 | | 9,461 |
| Provision for Income Taxes | | 7,903 | | 3,636 |
| Income before Minority Interest and Cumulative | | , | | -, |
| Effect of Change in Accounting Principle | | 14,663 | | 5,825 |
| Income Applicable to Minority Interest in | | , | | 0,010 |
| Consolidated Subsidiaries | | 6,503 | | 2,363 |
| Income before Cumulative Effect of Change in | | 0,000 | | 2,000 |
| Accounting Principle | | 8,160 | | 3,462 |
| Cumulative Effect of Change in Accounting | | 0,100 | | 0,402 |
| Principle for Income Taxes | | | | 20,518 |
| Net Income | \$ | 8,160 | | 23,980 |
| Retained Earnings at Beginning of Period | Ψ | 851,511 | | 824,968 |
| Dividends | | 1,525 | | 1,525 |
| Retained Earnings at End of Period | | \$858,146 | | \$847,423 |
| Retained Latinings at Lind of Period | | <i>ф</i> 030, 140 | | <i>4047,423</i> |
| Per Share Data: | | | | |
| Dividends | \$ | 0.05 | \$ | 0.05 |
| Income before Cumulative Effect of Change | | | | |
| in Accounting Principle | \$ | 0.27 | \$ | 0.11 |
| Cumulative Effect of Change in Accounting | | | | |
| Principle | | | | 0.68 |
| Net Income | \$ | 0.27 | \$ | 0.79 |
| Number of Common Shares Outstanding | 26 | ,498,650 | 30 | ,498,650 |
| Number of common one co outstanding | 50 | ,, -30, 030 | 50 | , -30, 030 |

See accompanying notes.

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| ST. JOE PAPER COMPANY CONSOLIDATED STATEMENT OF CASH F (Unaudited) | LOWS | |
|---|---|---|
| (Dollars in thousands except per share | Three | Months March 31 |
| Cash Flows from Operating Activities: Net Income Adjustments to reconcile net income to cash provided by operating activities: | \$8,160 | \$23,980 |
| Cumulative effect of a change in accounting principle Depreciation and depletion Minority interest in income Gain on sale of property | 5,533 6,503 (384) | (20,518) 16,025 2,363 (977) |
| Increase in deferred income taxes Changes in operating assets and liabilities: Accounts receivable Inventories Other assets | 2,965 (7,173) (5,784) 5,517 | 7,464 (1,534) (6,073) 2,314 |
| Accounts payable, accrued liabilities and casualty reserves Income taxes payable Cash Provided by Operating Activities | (1,536) 3,536 27,337 | (1,121) 21,923 |
| Cash Flows from Investing Activities: Purchases of property, plant and equipment Purchases of investments Proceeds from sales of property Proceeds from sales of investments Cash Used in Investing Activities | (25,582) (16,490) 1,771 21,148 (19,153) | (25,049) (28,411) 2,479 31,439 (19,542) |
| Cash Flows from Financing Activities: Net change in short-term borrowings Dividends paid to stockholders Repayment of long-term debt Dividends paid to minority interest Cash Provided by Financing Activities | 6,398 (1,525) (326) (430) 4,117 | (315) |
| Net Increase in Cash and Cash Equivalents Cash and Cash Equivalents at Beginning of Period Cash and Cash Equivalents at End of Period | 12,301 48,304 \$60,605 | 4,492 42,137 \$ 46,629 |
| | \$838 \$2,563 | \$ 777 \$ 916 |

See accompanying notes

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ST. JOE PAPER COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Dollars in thousands)

- 1. In the opinion of the Company, the accompanying unaudited consolidated financial statements contain all adjustments (consisting of only normal recurring accruals) necessary to present fairly the financial position as of March 31, 1994 and December 31, 1993 and the results of operations and cash flows for the three month period ended March 31, 1994 and 1993.
- 2. The results of operations for the three month period ended March 31, 1994 and 1993 are not necessarily indicative of the results that may be expected for the full year.
- 3. Inventories at March 31, 1994 and December 31, 1993:

| | March 31 1994 | December 31 1993 |
|---------------------------------|------------------|---------------------|
| Manufactured paper products and | | |
| associated raw materials | \$ 29,945 | \$ 30,782 |
| Materials and supplies | 25,436 | 27,407 |
| Sugar | 19,801 | 11,209 |
| - | \$ 75,182 | \$ 69,398 |

4. The Company and its subsidiaries are involved in litigation on a number of matters and are subject to certain claims which arise in the normal course of business, none of which, in the opinion of management, is expected to have a material adverse effect on the Company's consolidated financial position or results of operations.

The Company has retained certain self-insurance risks with respect to losses for third party liability, property damage and group health insurance provided to employees.

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ST. JOE PAPER COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) (Dollars in thousands)

The Company is subject to costs arising out of environmental laws and regulations, which include obligations to remove or limit the effects on the environment of the disposal or release of certain wastes or substances at various sites. It is the Company's policy to accrue and charge against earnings environmental cleanup costs when it is probable that a liability has been incurred and an amount is reasonably estimable. As assessments and cleanups proceed, these accruals are reviewed and adjusted, if necessary, as additional information becomes available.

The Company is currently a party to, or involved in, legal proceedings directed at the cleanup of two Superfund sites. The Company has accrued its allocated share of the total estimated cleanup costs for these two sites. Based upon management's evaluation of the other potentially responsible parties, the Company does not expect to incur additional amounts even though the Company has joint and several liability. Other proceedings involving environmental matters such as alleged discharge of oil or waste material into water or soil are pending against the Company.

It is not possible to quantify future environmental costs because many issues relate to actions by third parties or changes in environmental regulation. However, based on information presently available, management believes that the ultimate disposition of currently known matters will not have a material effect on the financial position or liquidity of the Company , but could be material to the results of operation of the Company in any one period. As of March 31, 1994 and December 31, 1993, the aggregate environmental related accruals were \$6.7 million. Environmental liabilities are paid over an extended period and the timing of such payments cannot be predicted with any confidence.

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Net Sales and Operating Revenues for the quarter ended March 31, 1994 increased \$20.7 million (14.1%) compared to the same 1993 period.

Cost of Sales and Operating Expenses increased \$7.8 million (6.2%) for the quarter ended March 31, 1994 compared to the March 31, 1993 quarter which were 80.4% of net sales and operating revenue for the 1994 quarter and 86.3% for the 1993 quarter.

Selling, General and Administrative Expenses for the first quarter of 1994 were \$1.1 million (7.1%) lower when compared to the corresponding 1993 quarter.

Operating Profit for the quarter ended March 31, 1994 compared to the same 1993 period was higher by \$13.9 million (270.2%).

The operating results for the Company by industry segments for the comparable three month period follows (in millions of dollars).

FOREST PRODUCTS

| Quarter Ended March 31 | 1994 | 1993 | %Increase (Decrease) |
|--|--------------------|--------------|-------------------------|
| Net Sales and Operating Revenue Cost of Sales and Operating Expenses Selling, General and Administrative | \$ 84.5 \$ 82.5 | | 6.8 7.6 |
| Expenses Operating Profit (Loss) | 7.4 (5.4) | 8.6 (6.2) | (14.0) 13.1 |

Net sales and operating revenue in the Company's paper mill operations for the quarter ended March 31, 1994 were up 0.9% due to tons sold outside being up 16.3% and offset slightly by the average selling price being down 2.7%. Crest white sales were 50% of total tons sold in 1994 compared to 44% in 1993. Sales by the Company's container operations were up 4.1% on an increase of 4.8% in tons sold partially offset by a 0.6% decrease in selling price. The revenue on timber sales to outside customers by our land company was up 72.1% on a 51.3% increase in tons sold and by a 13.8% increase in per ton selling price.

The cost of sales and operating expenses increased 7.6% for the 1994 quarter over the same 1993 period as most major expense items increased because of the increase in production.

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The outlook for linerboard continues to look better as the industry had the first price increase in sometime in October, 1993 of \$25 a ton followed by a \$30 a ton increase in March, 1994. The container operations improved the sales price per ton by \$5.42 in the first quarter of 1994 over the average price per ton they received in the year 1993.

TRANSPORTATION

| Quarter Ended March 31 | 1994 | 1993 | %Increase (Decrease) |
|--|--------------------|------------|-------------------------|
| Net Sales and Operating Revenue Cost of Sales and Operating Expenses Selling, General and Administrative | \$ 43.1 \$ 31.8 | | (0.4) (3.3) |
| Expenses Operating Profit | 3.8 7.5 | 3.8 6.6 | 0.4 13.4 |

Operating revenue for the three (3) month period ended March 31, 1994 remained relatively flat at the Florida East Coast Railway Company (FEC) compared to the same 1993 quarter. Traffic due to Hurricane Andrew was a revenue factor in the first quarter of 1993 but is no longer a factor in making revenue comparisons. Apalachicola Northern Railroad Company (ANRR) net revenue for the quarter decreased 4.6% on a decrease in coal, tall oil and stone and clay product shipments.

Operating expenses for the FEC decreased 3.8% for the first quarter of 1994 from 1993 and selling, general and administrative were up 0.5%. ANRR operating expenses for the three month period were up 3.8% and selling, general and administrative expenses were down 2.6%.

SUGAR

| Quarter Ended March 31 | 1994 | 1993 | %Increase (Decrease) |
|--------------------------------------|------------|------|-------------------------|
| | | 2000 | (2001 0400) |
| Net Sales and Operating Revenue | \$ 13.4 \$ | 12.1 | 10.9 |
| Cost of Sales and Operating Expenses | 10.8 | 9.6 | 12.3 |
| Selling, General and Administrative | | | |
| Expenses | 1.1 | 1.0 | 7.0 |
| Operating Profit | 1.5 | 1.4 | 4.5 |

Net sales and operating revenue in the sugar segment was up for the 1994 three month period due to an increase in tons sold of 10.9% and a 0.2% increase in the sales price per ton.

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Cost of sales and operating expenses in 1994 were up due primarily to an increase in dead season expense from the prior year, which was partially offset by an increase in molasses sales. Molasses is a by-product of the production of raw sugar process and is accounted for as a reduction of the cost of sales and operating expense.

COMMUNICATIONS

| Quarter Ended March 31 | 1994 | 1993 | %Increase (Decrease) |
|--|------------------|------------------|-------------------------|
| Net Sales and Operating Revenue Cost of Sales and Operating Expenses Selling, General and Administrative | \$ 7.4 4.7 | \$ 7.3 4.7 | 0.8 0.1 |
| Expenses Operating Profit | 1.1 1.7 | 1.0 1.6 | 0.7 2.7 |

Net sales and operating revenue for this segment of the Company covering the first quarter 1994 was up over the prior year quarter and was attributable to access line growth.

Cost of sales and operating expenses and selling, general and administrative expenses were basically the same this period as last year.

REAL ESTATE

| Quarter Ended March 31 | 1994 | 1993 | %Increase (Decrease) |
|--|----------------|---------------|-------------------------|
| Net Sales and Operating Revenue Cost of Sales and Operating Expenses Selling, General and Administrative | \$ 19.5 5.2 | \$ 5.5 3.4 | 253.1 54.7 |
| Expenses Operating Profit | 0.5 13.7 | 0.5 1.6 | 6.5 * |

* Not Meaningful

In the Real Estate segment of the Company, Gran Central, Florida East Coast Industries, Inc.'s real estate subsidiary, had a 377.5% increase in net sales and operating revenues in 1994 from 1993 which is mostly from increased sales of realty property. Southwood Properties, the Company's real estate division had a decrease in net sales and operating revenue caused by a decrease in property sales.

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Cost of sales and operating expenses were up 55.1% and selling, general and administrative expenses were up 12.1 at Gran Central on costs of real property sold and costs connected to the newly rented buildings, such as, property taxes, commissions and depreciation. In our Southwood Properties operations cost of sales and operating expense were up 51.2% and selling, general and administrative expenses were down 6.5% on increased cost of property sales.

OTHER INCOME for the quarter ended March 31, 1994 was down \$0.8 million (18.0%) as compared to the same 1993 period. This small decrease was in gain on sales and dispositions of property, plant and equipment, miscellaneous items and interest income.

TAXES for the first quarter 1994 were up 4.3 million (117.4%) as a direct result of the increase in income. The effective tax rate for the three month period is 35.0% for 1994 and was 38.4% for 1993.

NET INCOME BEFORE CUMULATIVE EFFECT OF CHANGES IN ACCOUNTING PRINCIPLE for the first quarter of 1994 of \$8.2 million was \$4.7 million more than the same 1993 period or up 135.7%. The earnings per share for the three month period ended March 31, 1994 of \$0.27 are \$0.16 more than the like 1993 period.

FINANCIAL POSITION

The Company continues to have a strong current asset position. Current assets were \$307.0 million, up \$23.2 million or 8.2% from December 31, 1993. The Company's working capital ratio at March 31, 1994 was 3.0 to 1, the same ratio that it was at December 31, 1993.

The Company had a net increase in property, plant and equipment at March 31, 1994 of \$8.7 million over the December 31, 1993 balance. The Company has a minimum amount of long-term debt. The noncurrent long-term debt at March 31, 1994 at \$38.6 million was \$0.3 million less than at December 31, 1993. There were no other significant changes in the Balance Sheet at March 31, 1994 over December 31, 1993.

Stockholder's equity at March 31, 1994 was \$910.0 million or \$29.84 per share, an increase of \$6.6 million or \$0.22 per share over \$903.5 million or \$29.62 per share at December 31, 1993.

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Item 1. Legal Proceedings

No change from Form 10-K for the year ended December 31, 1993.

Item 5. Other Information

The Company is not aware of any other matters of significance to be reported hereunder.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

> St. Joe Paper Company (Registrant)

S. D. Fraser Vice President and Director

> D. M. Groos Comptroller

May 12, 1994 Date

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